

**PENGARUH TOTAL *QUALITY MANAGEMENT* DAN *GREEN SUPPLY  
CHAIN MANAGEMENT* TERHADAP *CORPORATE SUSTAINABILITY  
PERFORMANCE* DENGAN *COMPETITIVE ADVANTAGE* SEBAGAI  
VARIABEL INTERVENING**

**SKRIPSI**

Untuk Memenuhi Salah Satu Persyaratan Mencapai

Derajat Sarjana Manajemen



**PROGRAM STUDI MANAJEMEN**

**FAKULTAS EKONOMI DAN BISNIS**

**UNIVERSITAS MUHAMMADIYAH MALANG**

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## LEMBAR PERSETUJUAN

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TERHADAP CORPORATE SUSTAINABILITY PERFORMANCE  
DENGAN COMPETITIVE ADVANTAGE SEBAGAI VARIABEL INTERVENING

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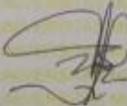
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Dengan ini menyatakan bahwa:

1. Skripsi ini adalah asli dan benar-benar hasil karya sendiri, baik sebagian maupun keseluruhan, bukan hasil karya orang lain dengan mengatasnamakan saya, serta bukan merupakan hasil penjiplakan (plagiarims) dari hasil karya orang lain;
2. Karya dan pendapat orang lain yang dijadikan sebagai bahan rujuan (referensi) dalam skripsi ini, secara tertulis dan secara jelas dicantumkan sebagai bahan/sumber acuan dengan menyebutkan nama pengarang dan dicantumkan di daftar pustaka sesuai dengan ketentuan penulian ilmiah yang berlaku;
3. Pernyataan ini saya buat dengan sebenar-benarnya, dan apabila di kemudian hari terdapat penyimpangan dan atau ketidakbenaran dalam pernyataan ini, maka saya bersedia menerima sanksi akademis, dan sanksi-sanksi lainnya yang sesuai dengan peraturan perundang-undangan yang berlaku.

Malang, 18 Oktober 2024

Yang Membuat Pernyataan



**PENGARUH TOTAL QUALITY MANAGEMENT DAN GREEN SUPPLY  
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**ABSTRAK (-20 kata)**

Penelitian ini menguji pengaruh Total Quality Management (TQM) dan Green Supply Chain Management (GSCM) dengan Competitive advantage sebagai variabel intervening terhadap Corporate Sustainability Performance (CSP) pada Usaha Micro, Kecil dan Menengah (UMKM) makanan di Kota Malang. Penelitian tentang kebutuhan UMKM Makanan di malang untuk menjadi sustainable memiliki relevansi yang signifikan mengingat pertumbuhan pesat yang dialami oleh sektor tersebut. Dalam konteks ini, permasalahan yang teridentifikasi dapat menjadi landasan untuk memahami tantangan dan peluang yang dihadapi oleh UMKM makanan di Malang dalam mengembangkan bisnis yang berkelanjutan. Peneliti menggunakan sebanyak 40 Sample UMKM Makanan di malang dan menggunakan Teknik Purposive sampling Menggunakan metode PLS-SEM, hasil menunjukkan bahwa baik Total Quality Management maupun Green Supply Chain Management secara signifikan positif mempengaruhi Corporate Sustainability Performance. Green Supply Chain Management juga meningkatkan Competitive advantage. Namun, Competitive advantage tidak secara langsung mempengaruhi CSP. Temuan ini mengindikasikan pentingnya mengintegrasikan Total Quality Management dan Green Supply Chain Management untuk meningkatkan Corporate Sustainability Performance pada UMKM makanan. Penelitian ini menyoroti peran penting setiap varibel yang digunakan dalam penelitian ini pendekatan yang di temukan di dalam UMKM Maknanan, yaitu Penerapan TQM dan GSCM yang tepat dapat Meningkatkan CSP pada UMKM, tetapi TQM dan GSCM melalui CA memiliki Pengaruh yang rendah terhadap CSP.

Kata kunci: Total Quality Management, Green Supply Chain Management, Sustainability Performance, dan UMKM

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**ABSTRACT**

This study examines the effect of Total Quality Management (TQM) and Green Supply Chain Management (GSCM) with Competitive advantage as an intervening variable on Corporate Sustainability Performance (CSP) in Micro, Small and Medium Enterprises (MSMEs) of food in Malang City. Research on the needs of MSMEs Food in Malang to become sustainable has significant relevance considering the rapid growth experienced by the sector. In this context, the identified problems can be a basis for understanding the challenges and opportunities faced by MSMEs food in Malang in developing sustainable businesses. Researchers used as many as 40 Samples of MSMEs Food in Malang and used Purposive sampling Technique Using the PLS-SEM method, the results showed that both Total Quality Management and Green Supply Chain Management significantly positively influenced Corporate Sustainability Performance. Green Supply Chain Management also increased Competitive advantage. However, Competitive advantage did not directly affect CSP. These findings indicate the importance of integrating Total Quality Management and Green Supply Chain Management to improve Corporate Sustainability Performance in MSMEs food. This study highlights the important role of each variable used in this study, namely the appropriate implementation of TQM and GSCM can increase CSP, but for the scale of UMKM in the implementation of TQM and GSCM through CA on CSP is low so that the scale of the research object can be increased.

Keywords: Total Quality Management, Green Supply Chain Management, Sustainability Performance, and MMSE

## KATA PENGANTAR

*Bismillahirrohmanirrohim.*

Segala puji dan syukur kehadirat allah swt atas segala rahmat dan hidayahnya sehingga penulis dapat menyelesaikan penulisan Skripsi dengan judul “*TOTAL QUALITY MANAGEMENT DAN GREEN SUPPLY CHAIN MANAGEMENT TERHADAP CORPORATE SUSTAINABILITY PERFORMANCE DENGAN COMPETITIVE ADVANTAGE SEBAGAI VARIABEL INTERVERNING*” dengan baik, penulisan ini bertujuan untuk memenuhi salah satu persyaratan mencapai derajat sarjana manajemen Universitas Muhammadiyah Malang.

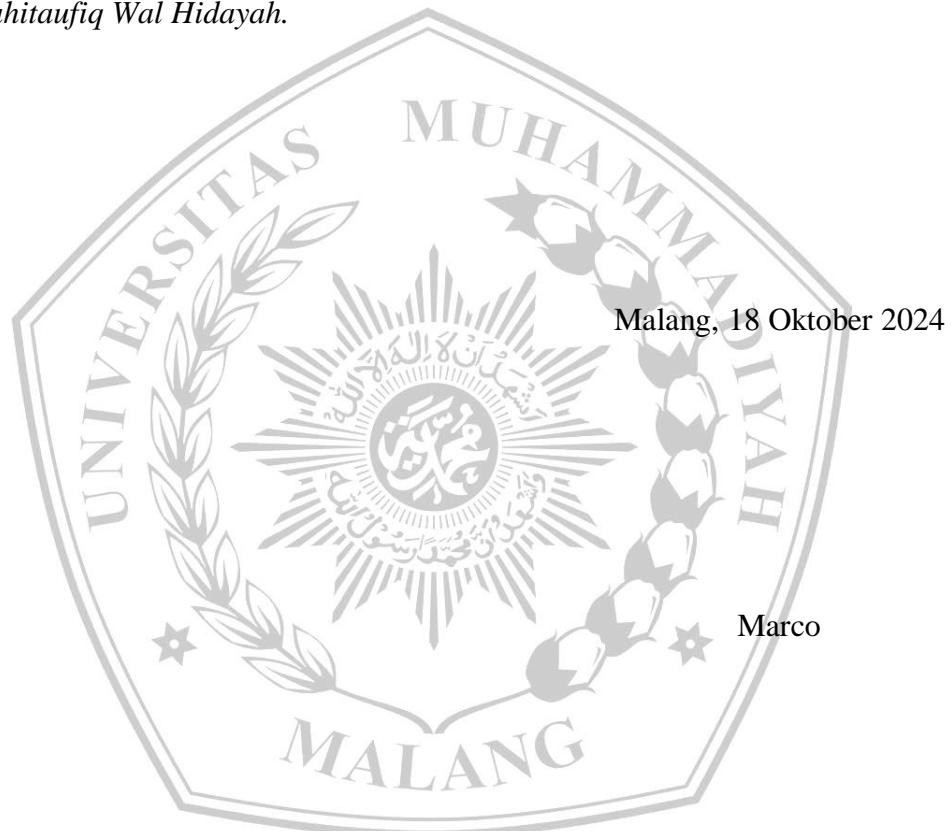
Penulis menyadari bahwasannya skripsi ini tidak dapat terselesaikan tanpa adanya bantuan dan dukungan dari banyak pihak. Sebagai bentuk rasa syukur dalam kesempatan ini penulis ingin mengucapkan terimakasih kepada:

1. Yang Maha Kuasa Allah SWT, karena rahmat dan kehendaknya, saya dapat menyelesaikan skripsi ini dengan sebaik-baiknya.
2. Prof. Dr. Nazaruddin Malik, M.Si. selaku Rektor Universitas Muhammadiyah Malang
3. Prof. Hj. Idah Zuhroh, MM selaku Dekan Fakultas Ekonomi dan Bisnis Universitas Muhammadiyah Malang
4. Dr. Nurul Asfiah, M.M., sebagai Ketua Program Studi Manajemen Fakultas Ekonomi dan Bisnis Universitas Muhammadiyah Malang
5. Dr. Fien Zulfikariyah, M.M. Selaku Dosen Pembimbing yang telah bersedia Meluangkan waktu, menjelaskan dan mengoreksi dengan sabar dalam penyelesaian penulisan Skripsi Ini.
6. Pemilik dan Karyawan Usaha Micro, Kecil dan Menengah (UMKM) Makanan Malang yang telah berkontribusi waktu dan ketersediannya dalam mengisi kusioner.
7. Kedua Orang tua saya yang senantiasa mendoakan dan memberikan semangat kepada saya

8. Kepada kekasih saya tercinta, Ratna Putri Mei Wulandari yang membantu saya dalam perjalanan penulisan skripsi saya.
9. Diri saya sendiri, yang telah mampu menyelesaikan skripsi ini.

Kepada mereka semua, hanya ungkapkan terimakasih dan doa yang dapat saya persembahkan, dengan segala keterbatasan dan kekurangannya, saya persembahkan karya tulis ini kepada siapapun yang membutuhkan serta semoga dapat bermanfaat bagi pengembangan ilmu pengetahuan.

*Wabillahitaufiq Wal Hidayah.*



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 Marco

 MANAJEMEN PERIODE IV TAHUN 2024

 University of Muhammadiyah Malang

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